



2025-2026

ANNUAL REPORT

CHARTERED
PROFESSIONAL
ACCOUNTANTS
OF BRITISH COLUMBIA

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MESSAGE FROM CPABC CHAIR AND PRESIDENT & CEO

By Alain LeFebvre, FCPA and Lori Mathison, FCPA, LLB, BCL

This year, our major initiatives once again aligned with CPABC's three-year rolling strategic plan, and continued to enhance the protection of the public interest, member and student services, and operational effectiveness.

During the year, CPABC continued to carry out its role of protecting the public interest and supporting members and students in the face of rising economic uncertainty and a more demanding regulatory environment. By focusing on strong operations, thoughtful regulation, and targeted investments, CPABC improved how it serves the public, government, and the profession. The organization also had a milestone, with the ten-year anniversary of the *Chartered Professional Accountants Act* coming into force. Several initiatives during the year recognized the milestone and noted the achievements the profession has made over the last decade.

CPABC strengthened its regulatory work by adding support in professional conduct and rolling out the anti-money laundering and trust account oversight program. These changes reflect the growing complexity of the regulatory environment. Progress was also made on a new case management system that will simplify processes, make systems easier to use, and better support investigation and disciplinary work.

The Practice Review Solution (**PRS**), introduced several years ago, has helped to further improve oversight effectiveness and security of practice reviews. This past year a disaster recovery solution was developed to ensure that practice review activities can continue without disruption. A module to facilitate the new anti-money laundering and trust account oversight program was also added to the PRS.

Keeping information and systems secure remained a top priority. CPABC continued to invest in cybersecurity to support its growing use of digital tools. At the same time, the organization continued to explore using artificial intelligence to improve services and reduce manual work. Examples include automating professional development scheduling and work on developing an internal AI chatbot, both of which allow staff to spend more time on higher-value work.

CPABC also made steady progress on its Indigenous Engagement Strategy. Efforts continued to encourage more Indigenous students and candidates to pursue the CPA designation. CPABC strengthened partnerships with Indigenous organizations, participated in Indigenous career events, and continued engagement with Indigenous members who chose to self-identify.

The financial literacy program continued to have a positive impact across British Columbia. With the support of CPA volunteers and community partners, CPABC delivered programming to a broad range of communities, including Indigenous communities, K-12 classroom audiences, and people facing financial challenges.

Investment in member education and lifelong learning also remained an important priority, supported through a robust professional development program and active Chapter networks. At the same time, CPABC continued to focus on initiatives that support a strong pipeline of net new CPAs to meet evolving market demand.

The organization also worked to strengthen the CPABC brand and its online presence. Social media campaigns, website updates, and new content raised awareness of the value of the CPA designation and highlighted the wide range of careers pursued by CPAs. Provincial branding efforts supported recruitment at all stages of education and shared the benefits of hiring and training CPAs with employers across many sectors.

Together, these accomplishments demonstrate CPABC's continued commitment to effective regulation, meaningful support for members and students, and the protection of the public interest in British Columbia.

DATED May 26, 2026



Alain LeFebvre, FCPA
CPABC BOARD CHAIR



Lori Mathison, FCPA, LLB, BCL
PRESIDENT & CEO

PURPOSE

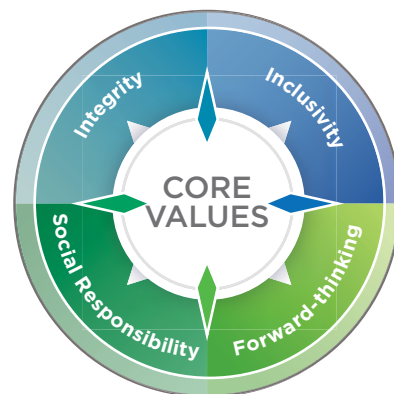
CPABC protects the public interest by empowering CPAs and future CPAs to lead and support sustainable economies and communities.

CPABC'S OBJECTS

The objects of CPABC are:¹

- » To promote and maintain the knowledge, skill, and proficiency of members and students in the practice of accounting;
- » To establish qualifications and requirements for admission as a member and continuation of membership, and for enrollment and continuation of enrollment of students;
- » To regulate all matters, including competency, fitness, and professional conduct, relating to the practice of accounting by members, students, professional accounting corporations, and registered firms;
- » To establish and enforce professional standards;
- » Subject to protect the public interest, to represent the interests of members and students; and
- » To protect the public interest.

¹Chartered Professional Accountants Act, 2015, Section 3



CPABC's Core Values

- » Integrity
- » Inclusivity
- » Forward-thinking
- » Social Responsibility

CPABC'S FIVE STRATEGIC PILLARS

In 2025/2026, CPABC refreshed its rolling three-year Strategic Plan, to ensure the organization remains on course to deliver on the CPABC Purpose, and incorporates the following five strategic pillars under the overarching mandate of protecting the public interest:

PROTECTING THE PUBLIC INTEREST



REGULATE

CPABC will regulate members and students to uphold professional standards.



DELIVER

CPABC will deliver sufficient and appropriately skilled CPAs to meet market demand.



SUPPORT

CPABC will support the needs of its members and students.



LEAD

CPABC will lead and will foster member leadership on matters related to business and accounting.



ACCOUNT

CPABC will discharge its mandate in a responsible, transparent, and proactive manner.



Vision

The Canadian CPA is the pre-eminent, globally respected business and accounting designation.

Mission

CPABC enhances the influence, relevance, and value of the Canadian CPA profession by:

- » Protecting the public interest;
- » Supporting its members and students; and
- » Contributing to economic and social development.

Member Values

Canadian CPAs are valued for their excellence and integrity.



REGULATE

Collaboration with Government

CPABC continued to build strong relationships with government while carrying out its regulatory responsibilities. These efforts helped position CPABC as a collaborative and trusted partner in advancing public policy priorities that benefited the public interest.

Throughout the year, CPABC met with elected officials and senior government staff to share how the profession contributes in key areas, including: anti-money laundering, recognition of international credentials, financial literacy, Equity, Diversity, and Inclusion (**EDI**), Indigenous engagement, and Environmental, Social, and Corporate Governance.

Senior leaders met with Ministers, Parliamentary Secretaries, MLAs, and ministry officials to advance shared goals. Discussions focused on updating high school accounting education, supporting Indigenous learners, addressing barriers faced by internationally trained professionals, and creating opportunities for CPA members to share their expertise through focused government roundtables.

CPABC also maintained open and constructive relationships with regulatory and international organizations, including the Office of International Credential Recognition and the Financial Action Task Force. These engagements helped reinforce the profession's role in protecting the public interest and maintaining public trust.



The organization has made considerable progress raising awareness among Indigenous students of the value of careers in business and finance, and of the value of the CPA designation, and is working with Indigenous communities to share the value a CPA provides with regard to financial management capacity and overall nation building.

Transparent and Accountable Regulation

CPABC takes a proactive approach to regulation. Its core mandate is to protect the public interest by setting and enforcing high professional and ethical standards. CPA members understand that strong regulation benefits the public, the profession, and the individuals they serve.

To support transparency and accountability, CPABC published the *Regulatory Report to the Public 2025-2026: Upholding the Highest Standards*. The report outlines regulatory activities from the previous fiscal year and provides readers with clear information about how CPABC fulfills its responsibilities.

During the year, CPABC also entered into a Memorandum of Understanding with the Financial Transactions and Reports Analysis Centre of Canada (**FINTRAC**). This agreement improves information sharing between the organizations to help CPABC support members in meeting their obligations related to money laundering and terrorist financing.

Under the agreement, FINTRAC may share significant findings of non-compliance involving CPA members. Where appropriate, this information may be considered as part of CPABC's oversight and in assessing possible breaches of the CPABC Code of Professional Conduct. This collaboration supports timely oversight, clear accountability, and protection of the public interest.

CPABC's regulatory processes are publicly available on its website, along with summaries of investigation and discipline outcomes. CPABC's regulatory work includes student regulation, membership certification, continuing professional development, licensing and reviewing public practice firms, and addressing professional conduct matters – all of which help maintain public confidence in the profession.



CPABC is committed to communicating in clear, inclusive, and accessible ways with its members, students, stakeholders, and the public.

We use plain language wherever possible so that information about our regulatory activities, standards, and services is easy to understand. We also work to ensure that our publications and digital content meet recognized accessibility standards and can be used with assistive technologies.

We continually review and improve our materials, and we welcome feedback on how we can make our communications even more accessible and user-friendly.

Membership

The past year marked a significant milestone for CPABC. Regulatory changes confirmed that all legacy CA, CGA, and CMA members may now choose to use and display the CPA designation on its own, without the requirement to include legacy designations. While optional, the removal of legacy tags is viewed as an important step in further strengthening the CPA brand.

CPABC only admitted those applicants who met the rigor of the CPA Certification Program, or met the requirements of a CPA international credential recognition agreement, and provided satisfactory evidence that they were of good character. Of the 41,429 CPABC members at March 31, 2026, the majority of them worked in industry in a variety of roles – up to and including the C-Suite – in every sector of the economy.

Where CPAs Work

Category	March 31, 2026	March 31, 2025
Industry	60%	59%
Public Practice	19%	20%
Retired	17%	17%
Not Reported	4%	4%
Total	100%	100%



Of the more than **41,000** CPABC members, the majority of them worked in industry in a variety of roles – up to and including the C-Suite – in every sector of the economy.

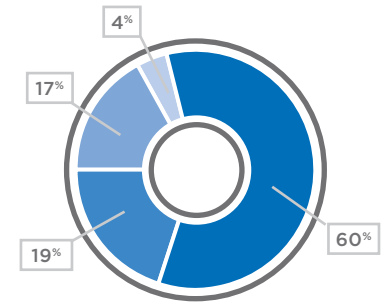
Public Practice

Approximately 19% of CPAs worked in public practice, with 4,597 members licensed to provide public practice services. These practitioners operated 2,988 public practice offices across British Columbia. More than 98% of CPA firms were owned by fewer than five professional accountants.

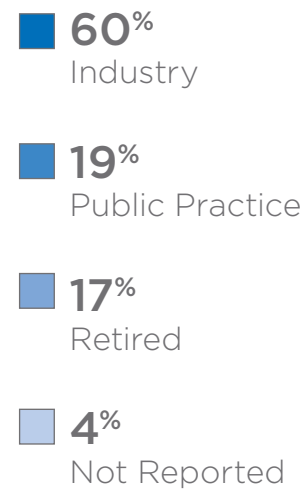
CPABC conducts inspections of CPA firms on a three-year cycle to ensure firms are meeting professional standards and delivering quality services. When firms do not meet standards, a reinspection is conducted within a year. During the year, 906 regular cycle inspections and 70 re-inspections were carried out. CPABC also rolled out its new anti-money laundering program, which resulted in the completion of 1,013 AML reviews and 22 trust reviews.

The practice review program continued to focus on the key areas of risk in an engagement file and the firm's system of quality management, while considering information received from other regulators. Common significant findings were shared with Member Advisory and Professional Development teams to support the development of practical guidance and learning resources for practitioners.

CPABC also offered two free courses on common issues identified during practice inspections for assurance and non-assurance firms, which were well attended and positively received. In addition, the annual *Common Deficiencies* article highlighted recurring issues identified during inspections and outlined key areas of focus for the coming year. CPABC also offered a free course providing practitioners an introduction to the new AML and trust oversight program.



Where CPAs Work



Continuing Professional Development (CPD)

As regulation, technology, and public expectations change, ongoing learning ensures CPAs have the knowledge and skills they need to make sound decisions and provide high-quality service. It also supports ethical behaviour and helps maintain public confidence in the profession. By continuing to learn throughout their careers, CPAs show a strong commitment to competence, accountability, and serving the public interest.

Ongoing education is an important aspect of regulation and CPAs are required to complete and report their professional development activities annually. Those who do not comply ultimately have their memberships cancelled.

Under the CPABC Code of Professional Conduct, members must sustain professional competence in all areas in which they provide professional services. At a minimum, members must complete 20 hours of CPD each year. Members must also complete a minimum of 120 hours of CPD, including four hours of professional ethics in each rolling three-year period.

Furthermore, CPAs must complete at least 1.5 hours of verifiable anti-money laundering CPD before December 31, 2026. The new requirement was established to raise and enhance awareness of money laundering and its risks with CPABC's members.

Professional Conduct Process

CPABC investigated complaints received about members, students, and registered firms. Where grounds were found for breaches of the CPA Act, CPABC Bylaws, or the CPABC Code of Professional Conduct, most complaints were dealt with through education, sanctions and financial deterrents to prevent future violations. In some instances, there was a suspension or cancellation of membership and/or public practice license.



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DELIVER

Meeting Market Needs

In BC, the CPA Professional Education Program (**PEP**) and CPA preparatory courses are delivered through the CPA Western School of Business (**CPAWSB**). CPABC continued to work closely with CPAWSB, along with national and provincial partners, to ensure the CPA education program prepares candidates to meet high professional standards and serve the public interest.

The profession continues to evolve in response to changing workplace expectations and the future of professional accounting. CPAWSB is leading the development of the education and examination components of the new CPA Professional Program, while provincial and territorial CPA bodies are responsible for designing the practical experience requirements.

The new program will maintain the profession's high standards while better preparing learners for the demands of the future. Expected to launch in 2027, it will continue to include national professional examinations and harmonized entry requirements, supporting consistency across Canada and enabling national mobility.

Attracting talented people to the profession and meeting employer demand remains important for BC's economy. CPABC conducted research with business leaders across the province who are involved in hiring decisions for accounting and finance roles. Results showed continued demand for these positions, with half of decision-makers expecting growth in accounting and finance roles and nearly as many expecting these jobs to grow faster than others. CPABC also carried out additional research to better understand trends in student enrollment, including what influences career choices and how students view the CPA designation, which remains positive.

Recognizing that both students and employers play an important role in the future of the profession, CPABC launched the *Amplify Initiative*. This included a free one-hour webinar that encouraged CPAs to share their personal stories to inspire students to consider accounting careers. The live session attracted nearly 900 participants



5,108

students were enrolled in the CPA PEP program.

1,230

people were enrolled in the CPA preparatory courses.

with another 2,800 interacting with the on-demand option, showing strong interest among members in supporting the next generation of CPAs. CPABC also hosted a new webinar on compensation and salary trends to provide practical information for employers and strengthen relationships with business and industry partners. CPABC also made significant improvements to its [Careers Site](#). The updated platform is easier to use, more accessible, and includes features designed to support fair hiring practices. It also offers a career resources library with practical tools, including salary information, webinars, and job search guides to support members and job seekers at every stage of their careers.

CPABC continued to expand Indigenous engagement through partnerships, events, and career-focused programs. During the year, CPABC signed a Memorandum of Understanding with the Aboriginal Financial Officers Association of British Columbia, MST Employment and Training Society, and Humanity Financial Management Inc. to launch an Accounts Payable Program. The program aims to support Indigenous individuals seeking entry-level accounting roles while also building financial capacity within First Nations governments, businesses, and Indigenous organizations.

Throughout the year, work continued with Indigenous partners across the province to promote accounting education and career pathways. Engagement activities included participating in conferences, youth-focused career and entrepreneurship events, industry job fairs, and professional development gatherings focused on economic and workforce development.

Additional efforts included collaborating with post-secondary institutions to host community-based events highlighting pathways to business and accounting, as well as participating in a range of cultural and community celebrations.

Through these engagements, CPABC connected directly with Indigenous youth, students, educators, employers, and community members to share information about accounting careers, financial literacy resources, and community programs. These efforts helped raise awareness of the CPA designation and supported access to education, employment, and economic opportunities.



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CPA Careers at the Forefront

Career awareness and job readiness continued to be supported through a broad range of outreach, education, and employer-focused initiatives. Activities included delivering virtual overviews of the professional program and admission process as part of a national public service career-focused event, reaching potential prospects who were well positioned to pursue certification.

Engagement with secondary school students and educators also expanded. In-person school visits, career presentations, and case competitions increased throughout the year, supported by trained ambassadors. New partnerships with schools and student business clubs extended our reach, while additional case competitions created more opportunities for experiential learning. New classroom resources were developed by the CPA profession to support career education and were promoted through presentations, webinars, and competitions. These resources saw strong uptake from both students and teachers and achieved broad reach through province-wide educational webinars.

Seasonal career weeks were offered in both spring and fall, featuring a mix of virtual and in-person events that connected employers and job seekers across the province. Participation increased during the spring, while fall offerings continued to attract strong attendance and high satisfaction among both employers and candidates. Additional career supports included the launch of an online interview preparation program and an annual career-focused event showcasing professionals working across a wide range of industries.

Newcomers to Canada were supported through a dedicated webinar that provided guidance on admission requirements, program pathways, and career opportunities, along with information on settlement and employment resources available to support their transition.

Career exploration was further supported through community and post-secondary engagement, including presentations at institutions across the province, hosting youth education camps, and participation in career fairs and conferences.



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CPABC also carried out additional research to better understand trends in student enrollment, including what influences career choices and how students view the CPA designation, which remains positive.

Together, these initiatives strengthened awareness of the designation and provided meaningful support to learners and job seekers at different stages of their education and career journeys.

Candidate Support

CPABC continued to build awareness and understanding of the Practical Experience Requirements (**PER**) and launched a supplemental tool to support candidates with experience reporting by helping them self-assess alignment with requirements and clearly articulate their experience. In addition, CPABC continued to provide targeted support to students at risk of not completing their PER within the required time limit, helping them stay on track towards certification.

Student Achievement

Individuals who decide to pursue a career in accounting have various options, including enrolling with CPAWSB for both the CPA PEP and preparatory courses. The school serves British Columbia, Alberta, Saskatchewan, Manitoba, Yukon, the Northwest Territories and Nunavut.

Student success rates in the programs led to the profession welcoming 1,070 new members admitted to membership in BC by way of the May and September CPA Common Final Examinations (**CFE**).



1,070

new members admitted to membership in BC by way of the May and September CPA Common Final Examinations (CFE).



SUPPORT

CPAs must meet ongoing professional development requirements to maintain their designation. Together with ongoing regulatory oversight, these professional development requirements set CPAs apart from others working in business and supports CPABC's mandate of protection of the public interest by ensuring that members keep their professional knowledge up to date and relevant to current industry, societal, and economic standards.

High-quality and relevant education, services, and resources directly supported and enhanced the regulatory compliance of CPABC's members and promoted a commitment to "lifelong learning."

Professional Development

CPABC's Professional Development (**PD**) program offered members learning opportunities across a wide range of technical and enabling competencies. Varied delivery methods (in person, virtual live, and On-Demand) increased the flexibility and availability of CPABC PD seminars to members throughout the province. Free and paid seminars supported members in their personal and career development and contributed to the protection of the public interest.

The PD program had 85,543 registrations across 626 synchronous seminars and 443 on-demand offerings. Overall, registrations remained consistent with the prior year, reflecting continued demand across the membership. Notably, participation shifted modestly toward free PD, with paid registrations decreasing by 7% to 28,681, while free registrations increased by 5% to 56,862.

CPABC hosted its first Infinite Conference, attracting more than 500 registrations. In-person attendance sold out, complemented by strong participation from virtual attendees. Members joined from 52 communities across British Columbia, demonstrating broad, province-wide engagement. Participant feedback was highly positive, reflected in strong overall satisfaction scores.



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This past year, CPABC launched a redesigned PD website, which is easier to use and provides clearer information about courses, including how they are delivered. And a newly implemented learning platform provides consistent and reliable access to professional development courses. This system improves the learning experience for members and helps reduce technology risks as other systems are updated in the future.

Recognizing the ongoing importance of understanding and adapting to emerging technologies, this year's PD program included more than 15 new AI-focused courses, covering practical topics such as using AI with Excel, applying ChatGPT in senior finance roles, creating effective AI prompts, and developing policies with the help of AI tools.

Engagement and Services

CPABC received 1,930 enquiries from members and the public which were handled by Professional Standards Advisors, and 66 resources related to public practice were posted to the [Knowledge Base](#). In addition, over 650 members attended 36 virtual and in-person member forum meetings, which received a 99% satisfaction rating on post-meeting surveys. [Member Forums](#) brought together CPAs with common interests (tax, public practice, accounting or assurance standards, etc.) and areas of practice (public practice, industry, academia, etc.) to discuss topical issues, and provided an opportunity for members to exchange information, share best practices, collaborate, and strengthen professional relationships. This included a virtual forum for Indigenous members, and hosting Indigenous member meet-ups in Vancouver, Victoria and Kamloops.

The President & CEO and CPABC Board Chair presented a Leadership Update, holding three virtual sessions. There were over 5,200 registrations for the live and on-demand sessions, and members appreciated the information related to the economy and labour market, information on AI and sustainability trends, and professional updates on the CPA professional program and the winddown of the Collaboration Accord.



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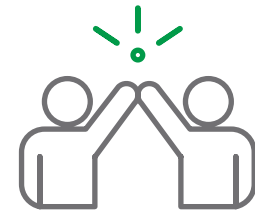
In-person events throughout the year celebrated member achievement and professional milestones. CPAs were recognized for their leadership, service, and community contributions at the Member Recognition Event, while two convocation ceremonies honoured individuals who successfully completed the May and September 2024 Common Final Examinations; these celebrations brought together graduates alongside their families, friends, and colleagues to acknowledge their accomplishments. The year also included a formal dinner recognizing newly appointed Fellows, highlighting exceptional career achievement and sustained contributions to the profession and the public interest.

CPABC Chapters hosted 86 in-person events that provided CPA members, students, and candidates with local networking, social, and community support opportunities which included, volunteer tax clinics, community outreach in support of food banks, Lunar New Year celebrations, professional development seminars, and student recruitment events. These events, which were well received, continued to provide meaningful opportunities for members to connect, broaden their professional networks, and engage with peers and other professionals.

In addition, CPABC continued to focus on the mental wellness of members and students and provided information regarding the free TELUS Health wellness services and resources provided through the Member Assistance Program (MAP).

A free PD webinar, “Living Well with Stress,” was delivered and included a segment on the MAP to raise awareness of available supports. The live session attracted 893 registrations, with more than 3,400 on-demand registrations to date. In addition, this past year, a survey was conducted to better understand member needs and challenges related to mental wellness.

In recognition of CPABC’s ten-year anniversary, several initiatives were implemented to recognize the milestone, including establishment of a new online merchandise store featuring a curated selection of high-quality CPABC branded apparel and accessories.



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Raising the profile of the many programs and services available to members was an important undertaking during the year. Information was provided through the member magazine, *CPABC In Focus*, bi-weekly e-newsletters, the website, podcasts, and social media. All members can access benefit and savings programs and numerous provincial benefits that aid in their ability to grow their professional networks, maintain their overall health and wellness, and support their lifelong learning endeavours.

In addition, we launched a refreshed website that is easier to use, with clearer navigation, improved layout, and better accessibility for all users. As part of the update, CPABC introduced an improved search function that helps users find information more quickly and accurately across the website and related tools. The Discipline Summaries section was also upgraded with a new search feature that lets users filter results by keyword, type of summary, and location. These improvements make disciplinary information easier to find and strengthen CPABC's role in protecting the public.



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LEAD

Leadership in the profession

Provincial Leadership

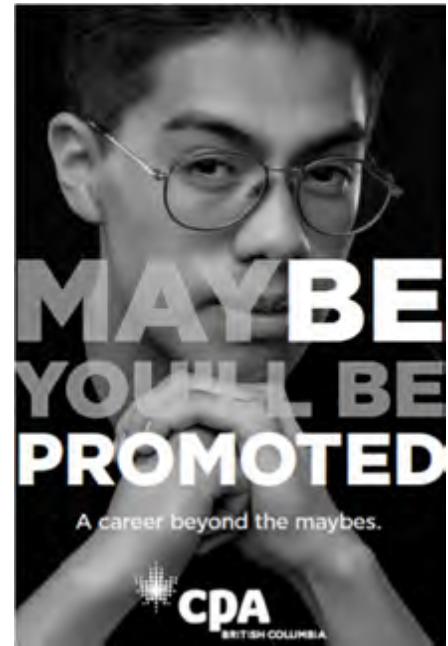
CPABC's branding efforts shifted focus. The new campaign titled "Maybe" reflects today's unpredictable world. For recruitment, the campaign highlights how every career begins with a "maybe," the hope that things will work out. Becoming a CPA transforms that uncertainty into a clear, reliable path forward, offering stability and support during uncertain times. When a career is built to last, even the biggest "maybes" start to feel possible.

For employers, our message is that in an unpredictable world, every hiring decision matters. Bringing on a new employee is a significant investment, and it can be difficult to know who will truly help move a business forward. In times of uncertainty, CPAs are not just dependable hires, they are strategic ones. Their training equips them to bring clarity, control, and insight when conditions are complex or changing. The campaign underscores that hiring a CPA is one of the most effective ways business leaders can help their organizations navigate uncertainty and plan for the future.

Videos were used on social media and streaming content, and digital display and transit shelter ads were created. Sponsored content focused on CPAs playing significant roles in diverse organizations, as well as the opportunities and career flexibility open to CPAs. The campaign performed above set benchmarks and drove awareness of the designation and career opportunities.

In addition to the branding campaigns, CPABC did extensive work to raise the profile of CPABC and its members through articles, profiles, thought leadership pieces including our *BC Check-Up* reports and surveys, sponsorships, and government relations.

PROVINCIAL



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Member profiles ran in the newsroom, the branding campaign, CPABC in Focus, and were used for attracting talent to the profession. These articles featured members with interesting careers not typically associated with CPAs and included members at every stage of their career. Profiles with experienced members demonstrated the leadership that CPAs bring to organizations, while examples of young members highlighted how a CPA's career can align with someone's purpose and passion.

In addition, CPABC continued its series of articles and podcasts on the importance of ESG and artificial intelligence, and what CPAs are doing in these areas.

Major sponsorships included *Business in Vancouver's* Influential Women in Business and C-Suite Awards, and the Greater Vancouver Board of Trade provincial budget presentation. These opportunities allowed CPABC to partner with other organizations with a strong focus on business to provide information regarding the profession to government and business leaders.

Lastly, CPABC knows that financial literacy helps protect the public interest – if individuals have better financial skills and are informed, they will make better financial decisions. In addition to providing personal finance content in the newsroom, CPABC continued to offer free seminars using volunteer CPAs. Members shared unbiased, functional, and clear financial literacy information at a grassroots level. Sessions were available for adults at a variety of life stages, including entrepreneurs, new Canadians, as well as post-secondary students, and students from grades four to 12.

CPABC delivered a total of 455 financial literacy sessions with close to 14,000 attendees, which included 51 Indigenous-focused financial literacy sessions reaching 798 participants. The growth in the Indigenous-focused sessions reflects meaningful progress in expanding the program's reach and support for Indigenous and underserved communities. CPABC also delivered a targeted virtual financial literacy session for the BC Association of Aboriginal Friendship Centres that was designed for program managers and focused on budgeting, financial statements, and financial accountability within community-based organizations.

Member Profiles



Lisa Abbate, CPA, CA



Josh Andler, CPA,



Pedro Villa, CPA

To broaden the reach of the financial literacy program and build new partnerships, CPABC connected with potential host organizations, including libraries, settlement agencies, youth programs, neighbourhood houses, Indigenous organizations, and past hosts. These conversations highlighted opportunities for collaboration and demonstrated how the program could support local schools, organizations, and communities.

To that end, we launched a new partnership with the Greater Vancouver Food Bank (GVFB) through the FRESH Start Program, helping make financial literacy more accessible to people facing affordability challenges. The program will be an ongoing monthly financial literacy series that will focus on building financial skills and long-term resilience. GVFB supports approximately 30,000 people each month, including youth, seniors, and newcomers, and is providing space for the sessions and helping identify clients who would benefit.

CPABC also organized a series of financial literacy sessions for seniors, delivered in both English and Mandarin. Topics include estate planning, fraud prevention, and other practical tools to help seniors manage their finances with confidence.

Pan-Canadian Leadership

CPABC staff and volunteers continued to demonstrate leadership by collaborating formally and informally on various pan-Canadian committees focused on student education, professional development, recruitment, and public trust.



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ACCOUNT

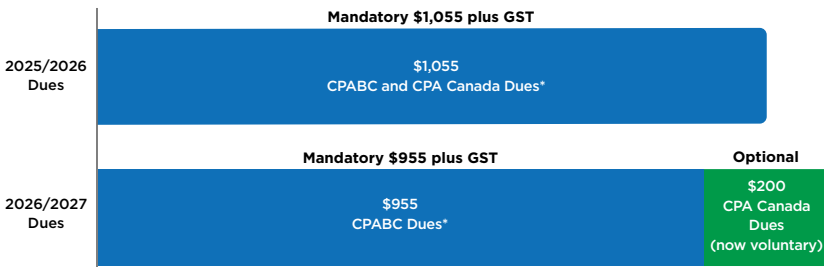
Governance and Leadership

CPABC’s Board of Directors was comprised of three public representatives appointed by the provincial government and 16 CPAs.

In October 2025, administrative and governance changes involving CPA Canada and the provincial, territorial, and Bermudian bodies (PTBs) were announced, taking effect on April 1, 2026. Individual membership in CPA Canada continued until March 31, 2026, and after that date, it will become voluntary or optional. Members wishing to continue as a CPA Canada member will need to register directly with CPA Canada. CPA Canada is not a regulatory body and does not regulate CPAs.

CPABC’s mandatory fees are set to cover the core operational costs required to fulfill its regulatory mandate and provide essential services to members, such as access to the handbook and guidance. It also includes funding key activities that ensure the profession is well-supported and the public interest is protected.

This new funding model is reflected in the 2026/2027 membership dues schedule and the requirement that CPABC now directly funds CPA Canada to ensure continued access to standards and guidance materials for members, and the existing precertification program during the transition period.



*Mandatory membership dues include funding for standard setting and pre-certification education programs.



CPABC continually strives to be an employer of top talent. CPABC has been named a **Top Employer** for BC by Mediacorp Canada every year since 2020.

Members' CPA designation, rights, member services, and benefits are derived from their continued membership with CPABC, regardless of whether they choose to hold CPA Canada membership. This includes eligibility to seek registration in other provincial and territorial CPA bodies for inter-provincial mobility.

All of the PTBs, including CPA Ontario and CPA Québec, will continue to collaborate and remain aligned on education and support for standards setting – responsibilities that have always been part of their regulatory mandate. Protecting the public interest remains central to these efforts.

Talent Management

CPABC continually strives to be an employer of top talent. CPABC has been named a Top Employer for BC by Mediagroup Canada every year since 2020.

During Canadian Mental Health Week in May, CPABC delivered an employee learning session titled *Building Atomic Habits: Small Changes for Big Results*. The session reinforced our people-focused culture by equipping staff with practical, sustainable strategies to support their wellbeing, resilience, and long-term personal and professional growth.

CPABC also successfully launched the second cohort of the S.T.A.RShip Mentorship Program, reflecting our continued investment in people and development. This year's program enhanced mentor-mentee matching and introduced new tools to strengthen relationships, foster connection, and support meaningful career growth across the organization. In addition, CPABC developed and rolled out refreshed organizational values with the input of staff. The values are: Integrity, Inclusivity, Forward-thinking, and Social Responsibility.

Based on the last team culture survey, CPABC's employees were very satisfied with working for the organization, intend to stay, and would recommend it as a good place to work.



CPABC also successfully launched the second cohort of the **S.T.A.RShip Mentorship Program**, reflecting our continued investment in people and development

Based on the last team culture survey, CPABC's employees were very satisfied with working for the organization, intend to stay, and would recommend it as a good place to work.

Systems and Processes

CPABC maintained robust and consistent internal accounting and administrative control systems in a remote working environment, and met the requirements of statutes, such as the *Freedom of Information and Protection of Privacy Act* and the Canadian anti-spam legislation.

Such systems provided reasonable assurance that the information in CPABC's custody and control was relevant, reliable, and accurate, and that CPABC's assets were appropriately accounted for and adequately safeguarded.

CPABC supports hybrid work and believed there were no mission-critical systems, controls, procedures, or deficiencies that impaired its ability to provide reliable and timely disclosure or affected its ability to execute the strategic and operational plans. CPABC continued to improve and enhance the functionalities of existing systems and integrate new systems to support operational efficiencies.

During the year, CPABC strengthened its approach to technology risk and governance by enhancing cybersecurity controls, testing preparedness, and improving operational resilience. Continuous security monitoring replaced periodic testing, allowing risks to be identified and addressed throughout the year. Independent assessments confirmed a strong security posture, with no critical risks identified.

Governance oversight was reinforced through a simulated ransomware response exercise involving the Board Chair and external advisors. The exercise validated decision-making processes, clarified roles and responsibilities, and provided assurance that the organization is prepared to respond effectively to a cyber incident.

CPABC also modernized key systems to reduce risk while improving efficiency and cost control. Security tools were upgraded or replaced with more integrated and cost-effective solutions, strengthening protection across systems and improving visibility into data access and use. Automation of routine processes reduced manual effort and the risk of error, while updated disaster recovery capabilities ensure critical services can be restored within established timeframes.

Together, these initiatives enhance CPABC's ability to manage technology risk, protect information, and maintain reliable operations in support of its public interest mandate.



CPABC supports hybrid work and believed there were no mission-critical systems, controls, procedures, or deficiencies that impaired its ability to provide reliable and timely disclosure or affected its ability to execute the strategic and operational plans.

2025-26 CPABC'S BOARD OF DIRECTORS



J. Alain LeFebvre, FCPA
Director



Alexander (Sandy) Stedman, FCPA
1st Vice Chair



Alicia Williams, CPA, CPA (Arizona)
2nd Vice Chair



Bill Chan, CPA
Treasurer



Julia Aspinall, CPA
Director



Amy Bonner, CPA
Director



Jayana Darras, CPA, CA
Director



David Diebolt, CPA, CA
Director



Craig Elliott, CPA
Director



Wendy Ham, CPA
Director



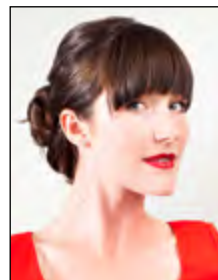
John Kurjata, CPA, CA
Director



Bill Lau, CPA, CA
Director



Louisa Lun, CPA, CA
Director



Regan McGrath, CPA, CA
Director



Gary Parmar, CPA
Director



Andrew Sweeney, CPA, CA
Director



Ken Leung
Public Representative



Raheil Moradi
Public Representative



Bijan Pourkarimi
Public Representative

ENVIRONMENTAL, SOCIAL, AND GOVERNANCE (ESG)

CPABC is focused on Environmental, Social, and Governance (**ESG**) measures. From everyday practices to long-term strategies, we are committed to a sustainable future for our organization and profession. We also work to educate our members and the public on ESG and over the past year produced thought leadership pieces on sustainability reporting. In addition, the following initiatives were undertaken:

Environment

To ensure future generations can enjoy the benefits of a healthy and sustainable planet we must protect and preserve the environment. CPABC is doing its part by reducing paper wastage through digital transformation, participating in a comprehensive building recycling program, and providing employees with a public transit subsidy. Most importantly, CPABC continues to build a green culture and awareness within the organization.

Social

Employees, members, and the communities CPABC serves are central to the organization's long-term success. Building on its Indigenous Engagement and Equity, Diversity, and Inclusion (**EDI**) strategies, CPABC continued to advance a more inclusive and equitable professional community.

Throughout the year, efforts focused on embedding inclusive practices and supporting continued learning. Staff participated in a focused learning experience during Indigenous Peoples Month. Inclusion was further supported through the introduction of an EDI-focused orientation for new hires and organization-wide learning on empathy, constructive dialogue, and working productively across differences. Additional learning associated with key cultural observances complemented these efforts.



To ensure future generations can enjoy the benefits of a healthy and sustainable planet we must protect and preserve the environment.

CPABC is doing its part by reducing paper wastage through digital transformation, participating in a comprehensive building recycling program, and providing employees with a public transit subsidy.

An external review of member and student touchpoints identified opportunities to reduce barriers, improve accessibility, and further integrate EDI principles across processes. People leaders also received targeted training on inclusive practices, including equitable recruitment and bias-aware coaching.

The Board continued its learning as part of the Indigenous Engagement Strategy, deepening its understanding of barriers faced by Indigenous learners and the profession's role in addressing them through education and engagement initiatives.

Ongoing engagement with Indigenous communities emphasized respectful dialogue, listening, and collaboration, with education, recruitment, and sponsorship activities supporting relationship-building across the province.

CPABC also has a long history of being active within the community with its Day of Giving, United Way campaigns, and the volunteer driven Financial Literacy Program.

Governance

Governance refers to an organization's leadership, ethical behavior, and transparency. As the provincial regulatory body for Chartered Professional Accountants, CPABC holds itself to a high standard when it comes to governance. Board and regulatory committee composition, risk management, ethics, reporting, and anti-corruption mechanisms are already well-established and follows best practices within the organization. In particular, CPABC will continue to implement our rolling three-year Cybersecurity strategy to ensure the organization's data is secured and protected.



CPABC also has a long history of being active within the community with its **Day of Giving**, **United Way campaigns**, and the volunteer driven **Financial Literacy Program**.

FINANCIAL PERFORMANCE

In 2025/26, CPABC generated a net deficit of \$1,721,000 compared to a net contribution of \$396,000 in the prior year. The higher net deficit was largely due to:

- » A lower net contribution from CPA Western School of Business of \$2,189,000 compared to \$3,102,000 in the prior year, primarily due to lower number of PEP and Preparatory modules registrations and enrollment. In addition, education costs increased as resources were invested in the development of the new CPA certification program.
- » Net investment income for the current year was \$2,824,000, representing a decrease from \$3,501,000 in the prior year. The decline is attributed to a more moderate equity market performance relative to the robust gains seen in 2024, compounded by significant headwinds from U.S. tariffs throughout 2025.
- » All Other Regulatory Affairs expenditures increased to \$4,858,000, up from \$4,392,000 in prior year, reflecting CPABC's enhanced efforts to meet the evolving regulatory expectation, particularly in supporting the government's effort to combat anti-money laundering, as well as managing the rising number, complexity and duration of complaints and investigations.



Net investment income

for the current year was \$2,824,000, representing a decrease from \$3,501,000 in the prior year.

A lower net contribution from **CPA Western School of Business** of \$2,189,000 compared to \$3,102,000 in the prior year.

All Other **Regulatory Affairs** expenditures increased to \$4,858,000, up from \$4,392,000 in prior year.

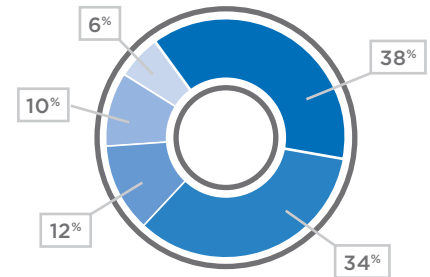
Revenues

Total revenue in 2025/26 for CPABC was \$55,777,000 compared to \$56,248,000 in the prior year.

The decrease in revenue is primarily attributable to the decrease in net contribution from CPAWSB and investment income as described above.

As a result of the operating agreement with CPAWSB as an agent delivering education on behalf of the four western provinces, the portion of student annual dues and module fees pertaining to BC students and candidates are recorded on CPABC's financial statements. Student annual dues and module fees (\$21,253,000) accounted for 38% of the revenues in 2025/26.

Aside from the student dues and module fees, other significant sources of funding for the profession's programs and services were membership dues (\$18,900,000), professional development revenue (\$6,610,000), and public practice and regulatory affairs revenue (\$5,619,000) which represented 34%, 12%, and 10% of revenues, respectively.



2025/26 Revenue

- 38% Student Annual Dues and Module Fees
- 34% Membership Dues
- 12% Professional Development
- 10% Public Practice and Regulatory Affairs
- 6% Other Revenue

Total Revenues

2025/26	\$55,777,000
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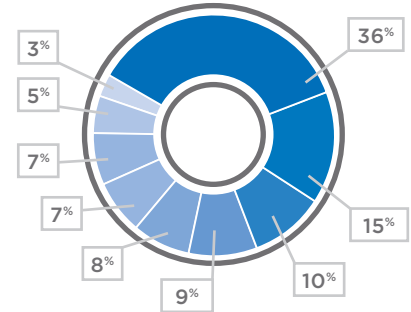
2024/25	\$56,248,000
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Expenditures

Total expenditures in 2025/26 for CPABC were \$57,498,000 which are comparable to expenditures of \$55,852,000 in the prior year.

As a result of the Operating Agreement with CPAWSB mentioned above, expenses incurred by CPAWSB in the delivery of education on behalf of CPABC were recorded in CPABC's financial statements as Student Education Program expenses in the amount of \$19,064,000. Increased spending of \$394,000 in Student Education Program expenses were due to transition costs in anticipation of the new CPA Professional Program. Additionally, laptop costs used by candidates writing the CFE, increased due to higher registrations for the CFE, along with rates and data overages of shared laptop rentals across all exams during the fiscal year.

As a regulatory body, CPABC's legislated mandate is to protect the public interest. In 2025/26, CPABC incurred higher regulatory costs fulfilling its mandate. In addition to the ongoing programs to protect the public interest and the support of members and students, the 2025/26 expenditures reflected continued funding for the Indigenous Engagement Strategy and building the Financial Literacy program.



2025/26 Expenditures

- 36%** Student Education and Practical Experience Program
- 15%** Public Practice and Regulatory Affairs
- 10%** Professional Development
- 9%** Administration Support
- 8%** External Affairs and Communications
- 7%** Member Services and Engagement
- 7%** Information Technology
- 5%** Student Recruiting and Employer Relations
- 3%** Governance and Executive Office

Total Expenditures

2025/26 **\$57,498,000**

2024/25 **\$55,852,000**

FINANCIAL RISKS AND RISK MANAGEMENT

The ongoing operations of CPABC were funded by revenues derived primarily from three sources.

- » Student annual dues and module fees were 38% of total revenue with a net contribution of \$2,189,000. To ensure that the profession continues to be attractive to candidates, the CPA Education Program remained accessible and delivered quality education to students, meeting the needs of employers, and market demand for CPAs.
- » Member dues were 34% of total revenue, funding many critical programs. With many members close to retirement and the continued demand for CPAs, recruitment programs to attract sufficient CPAs to meet labour market needs were of continued importance. In addition to recruitment efforts, member support and satisfaction were critical for maintaining sustainable levels.
- » The professional development program accounted for 12% of CPABC's total revenue. New courses are introduced regularly, and delivery methods are adjusted to meet member demand. While participation rates can be uncertain due to changing member preferences and increased competition, CPABC manages these risks by only holding live PD courses (virtual or in-person) when registrations are expected to at least break-even. CPABC also collaborates and shares costs with other CPA provincial bodies to minimize the financial impact of cancelled seminars due to low registration.

One significant funding risk is related to CPABC's role as a regulator. Discipline cases can be complex and have unpredictable costs, causing uncertainty in terms of time, effort, and resources. CPABC has little control over these variables. To mitigate this risk, the Board has established a Protection of the Public Reserve to ensure funding is available for CPABC to fulfil its regulatory mandate.

In the normal course of business, CPABC was exposed to financial risks, such as those related to credit, liquidity, and other price risks, which have the potential to adversely affect operating and financial performance. For an explanation of CPABC's exposure to the risks associated with its financial instruments, refer to the notes to the audited financial statements for the year ended March 31, 2026.

NON-FINANCIAL RISKS AND RISK MANAGEMENT

National Collaboration

The Collaboration Accord has been the framework that maps out how Canadian CPA bodies work together to ensure the protection of the public interest. On June 2023, CPA Ontario and CPA Quebec announced that they were withdrawing from the Collaboration Accord effective December 20, 2024. CPA Canada and the remaining provincial, territorial and Bermuda bodies entered into an Agreement to Terminate the Collaboration Accord effective April 1, 2026 (the “Termination Agreement”). The Termination Agreement also includes the Standards and Guidance Agreement and an amendment to the Education Agreement. Going forward, CPA Canada is transitioning to focus primarily on national advocacy and member-support. This change does not alter the mandate of the PTBs, as they remain governed by respective provincial legislation.

There is a risk that PTBs will not collaborate on key issues of the profession thereby impacting national harmonization.

To mitigate this risk, the PTBs have collectively agreed to collaborate to ensure national consistency in three key areas: admission requirements to the profession, national and international mobility, and support for accounting standard setting.

Regulatory

There are several risks associated with regulation of members and adherence to new standards that CPABC actively mitigates throughout the course of the year. CPABC has representatives on national regulatory committees. Accounting regulation is harmonized wherever possible across Canada, which enhances the profession’s adoption of best practices.

CPAs must stay abreast of emerging accounting and assurance standards and must be aware of and adapt to regulatory change in a timely manner. There is a risk that members cannot keep up with the increasing complexity and volume of standards changes. To mitigate this, CPABC provides tools and support to help members adjust to evolving standards and maintain the quality of their work.

In addition, CPABC focuses on member education to ensure awareness and compliance during a time of extensive regulatory change. CPABC also monitors the quality of the work performed by public practitioners through practice review with a goal of helping them deal with the increased complexity.

In terms of managing and ensuring compliance of members, CPABC works with volunteers (members and public representatives) to effectively deliver its regulatory mandate: maintaining student enrolment, membership admission, public practice licensure and firm registration, and mandatory continuing education requirements; conducting reviews of public practice firms; investigating complaints; and disciplining members, firms, and students.

To mitigate the risks associated with the use of volunteers in such a critical area, CPABC ensures that those participating on regulatory committees have an appropriate level of expertise.

With the exception of the Disciplinary Committee, which receives most of its powers directly from the CPA Act, CPABC's Board plays an active role in the oversight of regulatory committees.

Oversight activities include:

- » Appointing a board member to be a liaison officer for each of the key regulatory committees.
- » Approving governance policies that determined how the committees were to operate.
- » Approving all committee appointments.
- » Receiving timely updates on committee activities throughout the year.
- » Requiring committee chairs attend a board meeting and formally present the activities of the committee at least annually.

Attracting Students

CPABC promotes the CPA program in order to attract students to the profession. However, there remains a risk that the program may not attract a sufficient number of applicants, particularly with the ongoing impacts of the federal government's immigration policy changes on international student populations. Changes to admission pathways for the new CPA Professional Program, launching in 2027, will provide greater opportunities for those looking to change careers thus expanding the pipeline for future learners.

CPA Brand

CPAs work in every sector of the economy and provide insight and guidance on many significant financial decisions. They operate in a complex, fluid, and changing environment where public and government expectations could shift with respect to financial reporting, transparency, and the role of auditors.

One of CPABC's members or firms could come under the media spotlight in a negative way, which could have a negative impact on the CPA brand and the reputation of the profession. CPABC monitored media daily to assess how CPAs and CPABC was being portrayed in the media.

CPABC Operations

When looking at delivery of services, CPABC relies on the services of volunteers to complete many of its programs and regulatory responsibilities. The talent and expertise of volunteers are among its most valuable resources.

There is always some risk that volunteers may not be as willing or able to donate their time and CPABC could eventually incur a significant cost in trying to replace lost expertise. To mitigate this risk, CPABC works to ensure positive and rewarding experiences for volunteers and create flexible volunteer opportunities.

Talent management is a key element of success for any organization, and ensuring employee engagement is critical. To mitigate the risk of high staff turn over or burn out, CPABC offers a high-quality work environment with a competitive total compensation package. There was also a focus on engagement activities and training opportunities on mindfulness, mental wellness, and resilience that support staff's mental health.

CAPABILITY TO DELIVER RESULTS

At March 31, 2026, cash and investments available to the organization totalled \$51,458,000 (2025 - \$48,380,000), an increase of \$3,078,000 due to the membership dues collection for the upcoming fiscal year.

CPABC continued to engage an external discretionary investment advisor. Staff, CPABC's treasurer and the Audit Committee continued to meet with the investment advisor regularly to review investment portfolio performance. In addition, the Audit Committee reviews the investment policy at least once every two years. The primary objective of CPABC's investment policy is preservation of capital, with secondary objectives of maximizing return on investments, providing sufficient liquidity to allow the organization to meet its changing cash requirements, and cash flow generation.

The goal is to achieve an annual return that exceeds a benchmark based on the asset allocation weighting.

CPABC believes its current cash and short-term investments, combined with the anticipated cash flow from operations, are sufficient to meet the working capital and capital expenditure requirements for the foreseeable future.

NET ASSETS

The net assets available are as follows:

	March 31, 2026	March 31, 2025
Total unrestricted net assets	19,916,000	20,646,000
Invested in tangible and intangible assets	2,727,000	3,176,000
Strategic opportunity fund	1,860,000	2,402,000
Protection of the Public Reserve	2,500,000	2,500,000
Fee Stabilization Fund	1,000,000	1,000,000
Total Net Assets	28,003,000	29,724,000

In 2025/26, the total capital expenditures were \$637,000, of which \$335,000 related to computer hardware and software purchases, \$185,000 for the development of the practice review system, and \$117,000 for leasehold improvement, furniture and equipment.

The unrestricted net assets remain in excess of the target threshold as per the Board approved Net Asset Policy. In 2014/15, the respective Boards and Council of the legacy bodies internally restricted amounts for the Strategic Opportunity Fund, \$1,860,000 (2025 - \$2,402,000) for projects benefiting the profession and its members and students. In line with the purpose of the Strategic Opportunity Fund, \$542,000 was funded by this fund on outreach to Indigenous communities through collaboration with key partners, and the online delivery of the CPA Canada Financial Literacy program in BC.

In 2017/18, the Board internally restricted \$2,500,000 for a Protection of the Public Reserve, which is comprised of those resources to offset unexpected costs in the event of a significant disciplinary case that could not be absorbed within the operational budget. The Board also internally restricted \$1,000,000 for the Fee Stabilization Fund to set aside resources to mitigate significant increases in provincial member fees that could otherwise be impacted by one-time operational priorities.

The Board and management believe the net assets of the profession are sufficient to:

- a) Provide the financial capital needed to meet any unexpected financial risks CPABC may encounter in the near future; and
- b) Maintain reasonable stability in the annual membership dues payable by members.

OUTLOOK FOR 2026/27

Looking ahead, CPABC will continue to protect the public interest by strengthening regulatory effectiveness, modernizing how we work, and improving the support we provide to members and students. Our focus remains on investing in regulatory capacity, advancing digital tools across the organization, enhancing the member and candidate experience, and doing so in a financially sustainable way.

The regulatory environment continues to become more complex, with evolving public expectations and increased scrutiny. CPABC will continue to deliver regulation effectively while monitoring where updates or improvements may be needed. In 2026/27, priority investments will be made in key regulatory functions, including practice review and professional conduct, to increase capacity and support timely, consistent outcomes. We will continue to enhance tools that support regulatory work and prepare for the launch of a new practical experience reporting tool to support students entering the new CPA Professional Program.

Changes to immigration legislation have reduced access to the profession for international candidates, contributing to softer recruitment into the program. In response, CPABC will continue to focus recruitment efforts on postsecondary students, Indigenous peoples, career changers, and high school students. Outreach to international candidates will be adjusted as immigration conditions evolve. Through continued collaboration with Indigenous organizations, CPABC will strengthen connections with Indigenous students and communities, supporting pathways into the profession and reinforcing the long-term value of the CPA designation.

Development of the new CPA Professional Program through CPAWSB is progressing well and will accelerate in 2026/27 as work continues toward a 2027 launch. This work will require ongoing investment over the next two years to ensure the program is well supported and ready to meet future needs of students and the profession.

CPABC will also continue to build on its strong reputation for delivering high-quality learning experiences. Investments in systems, processes, and technology will support both live and on-demand learning, helping members access relevant education in flexible and engaging ways. Following the strong response to the inaugural *Infinite* conference, plans are underway to deliver another conference this year.

To support public trust and understanding, CPABC will continue to engage with business, government, and other stakeholders to reinforce its role as a regulator and highlight the value CPAs bring across industries. By profiling members in diverse roles and positioning CPAs as trusted experts, CPABC will help strengthen awareness of the profession. We will also play a key role in developing and implementing national communications in support of the future launch of the new CPA Professional Program.

To remain future ready, CPABC will continue to build on recent progress in streamlining work through automation and new digital tools, applying these approaches where they are appropriate and secure. New platforms supporting candidate recruitment and student experience also provide opportunities to improve consistency, efficiency, and service delivery.

Finally, we will continue to advance our commitment to equity, diversity, and inclusion. In 2026/27, efforts will focus on strengthening staff training to create an equitable and inclusive experience for members, students and the public.

FINANCIAL STATEMENTS

Management responsibility for financial reporting

The accompanying financial statements and all other information contained in this annual report are the responsibility of the management of the Chartered Professional Accountants of British Columbia (CPABC). The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and have been approved by the Board of Directors.

Preparation of financial information is an integral part of management's broader responsibilities for the ongoing operations of CPABC. Management maintains a system of internal accounting controls to provide reasonable assurance that transactions are accurately recorded on a timely basis and are properly approved, resulting in the presentation of reliable financial information. Such information also includes amounts based on management's best estimate and judgment.

The Audit Committee (the "Committee") reviews the annual financial statements and recommends them to the Board of Directors for its approval. In addition, the Committee meets periodically with management and the external auditor. The Committee reports directly to the Board of Directors and reviews the annual report in its entirety.

The accompanying financial statements have been audited by BDO Canada LLP, who is engaged by the Board of Directors, on the recommendation of the Committee, and whose appointment was approved by the members at the annual general meeting. The external auditor has access to the Committee, without management present, to discuss the results of the audit.

DATED May 26, 2026



Lori Mathison, FCPA, LLB, BCL
**PRESIDENT AND
CHIEF EXECUTIVE OFFICER**



Amy Y. Lam FCPA
**EXECUTIVE VICE PRESIDENT,
CORPORATE SERVICES AND
CHIEF FINANCIAL OFFICER**



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Unit 1100, P.O. Box 11101
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V6E 3P3

Independent Auditor's Report

To the Members of the Chartered Professional Accountants of British Columbia

Opinion

We have audited the financial statements of the Chartered Professional Accountants of British Columbia (the "Entity"), which comprise the Statement of Financial Position as at March 31, 2026, and the Statements of Operations, Changes in Net Assets and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2026, and the results of its operations, changes in net assets and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

BDO Canada LLP, a Canadian limited liability partnership, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP
Chartered Professional Accountants

Vancouver, British Columbia
May 26, 2026

Chartered Professional Accountants of British Columbia

All in \$000's

Statement of Financial Position

As at March 31, 2026

	2026	2025
ASSETS		
Current Assets		
Cash	\$ 16,191	\$ 12,491
Accounts receivable	10,986	11,188
Short term investments (Note 2)	5,870	7,515
Prepaid and other assets	1,667	1,687
	34,714	32,881
Prepaid expenses	305	211
Investments (Note 3)	29,397	28,374
Equipment and leaseholds (Note 5)	1,703	2,074
Intangible assets (Note 6)	1,663	1,836
	\$ 67,782	\$ 65,376
LIABILITIES		
Current Liabilities		
Accounts payable and accrued liabilities (Note 7)	\$ 5,194	\$ 9,151
Deferred revenue (Notes 8,14)	33,947	25,768
	39,141	34,919
Deferred Lease Inducements (Note 9)	638	733
NET ASSETS		
Invested in capital and intangible assets (Note 12)	2,727	3,176
Internally restricted (Note 11)	5,360	5,902
Unrestricted	19,916	20,646
	28,003	29,724
	\$ 67,782	\$ 65,376

On behalf of the Board.



J. Alain LeFebvre, FCPA
Chair of the Board



Bill Chan, CPA
Treasurer

The accompanying notes are an integral part of these financial statements.

Chartered Professional Accountants of British Columbia

All in \$000's

Statement of Operations

For the year ended March 31, 2026

	2026	2025
REVENUES		
Student annual dues and module fees (Note 14)	\$ 21,253	\$ 21,772
Membership dues	18,900	18,194
Professional development	6,610	6,791
Regulatory affairs:		
Public practice fees	4,486	4,227
Admission fees	1,037	1,063
Discipline fines	96	39
Investment income (Note 4)	2,824	3,501
Other revenue	252	346
Employment referral services	155	193
Member services and events	164	122
	\$ 55,777	\$ 56,248
EXPENSES		
Student education delivery (Note 14)	\$ 19,064	\$ 18,670
Professional development	5,876	5,482
Regulatory affairs		
Public practice registration and review	3,847	3,598
All other regulatory affairs	4,858	4,392
Administration support	5,203	5,225
External affairs and communications	4,422	4,266
Member services and engagement	4,027	4,039
Information technology	3,832	3,529
Student recruitment and employer relations	2,858	2,904
Governance and executive office	1,778	1,773
Practical experience and education	1,733	1,974
	\$ 57,498	\$ 55,852
(DEFICIENCY) EXCESS OF REVENUES OVER EXPENSES	\$ (1,721)	\$ 396

The accompanying notes are an integral part of these financial statements.

Chartered Professional Accountants of British Columbia

All in \$000's

Statement of Changes in Net Assets

For the year ended March 31, 2026

	Invested in Capital & Intangible Assets (Note 12)	Internally Restricted (Note 12)	Unrestricted	Total Net Assets
Opening Net Assets, April 1, 2024	\$ 3,233	\$ 6,915	\$ 19,180	\$ 29,328
(Deficiency) Excess of revenue over expenses	(1,024)	(1,013)	2,433	396
Net investments (Note 12)	967	-	(967)	-
Net Assets, March 31, 2025	\$ 3,176	\$ 5,902	\$ 20,646	\$ 29,724
Opening Net Assets, April 1, 2025	\$ 3,176	\$ 5,902	\$ 20,646	\$ 29,724
Deficiency of revenue over expenses	(927)	(542)	(252)	(1,721)
Net investments (Note 12)	478	-	(478)	-
Net Assets, March 31, 2026	\$ 2,727	\$ 5,360	\$ 19,916	\$ 28,003

The accompanying notes are an integral part of these financial statements.

Chartered Professional Accountants of British Columbia

All in \$000's

Statement of Cash Flows

For the year ended March 31, 2026

	2026	2025
OPERATING ACTIVITIES		
(Deficiency) Excess of revenues over expenses	\$ (1,721)	\$ 396
Changes in non-cash items:		
Amortization of equipment and leaseholds	679	700
Amortization of intangible assets	386	462
Loss on disposal of equipment and leaseholds	-	3
Loss on write-off of equipment and leaseholds	82	-
Loss on write-off of intangible assets	77	-
Reinvested distributions from pooled funds	(351)	(584)
Realized gain on sale of investments	(597)	(1,504)
Unrealized gain on investments	(774)	(278)
Amortization of deferred lease inducements	(138)	(138)
	\$ (2,357)	\$ (943)
Change in non-cash working capital items		
Accounts receivable	202	(477)
Prepaid and other assets	(74)	(427)
Accounts payable and accrued liabilities	(3,957)	(1,122)
Deferred revenue	8,179	1,178
Deferred lease inducements	43	-
	\$ 2,036	\$ (1,791)
INVESTING ACTIVITIES		
Purchase of investments	\$ (7,540)	\$ (15,747)
Proceeds on sale of investments	9,884	17,178
Purchase of equipment and leaseholds	(390)	(687)
Purchase of intangible assets	(290)	(283)
	\$ 1,664	\$ 461
Net change in cash	\$ 3,700	\$ (1,330)
Cash, beginning of year	12,491	13,821
Cash, end of year	\$ 16,191	\$ 12,491

The accompanying notes are an integral part of these financial statements.

Purpose and Nature of Organization

On June 24, 2015, the Chartered Professional Accountants of British Columbia (CPABC) was legally established under the *Chartered Professional Accountants Act (CPA Act)*. Under the CPA Act, only members of CPABC are recognized as Chartered Professional Accountants in BC and are subject to regulation by CPABC. CPABC is a member organization of the Chartered Professional Accountants of Canada (CPA Canada) and is a tax-exempt body under Section 149 of the Income Tax Act.

CPABC has the following objects as outlined in the *Chartered Professional Accountants Act*:

- a. to promote and maintain the knowledge, skill and proficiency of members and students in the practice of accounting;
- b. to establish qualifications and requirements for admission as a member and continuation of membership, and for enrollment and continuation of enrollment of students;
- c. to regulate all matters, including competency, fitness and professional conduct, relating to the practice of accounting by members, students, professional accounting corporations and registered firms;
- d. to establish and enforce professional standards;
- e. subject to paragraph (f), to represent the interests of members and students;
- f. to protect the public interest

1. SIGNIFICANT ACCOUNTING POLICIES

a) *Basis of Accounting*

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations applied within the framework of the accounting policies summarized below.

b) *Revenue Recognition*

CPABC follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Membership dues and admission fees are recognized as revenue in the year in which they apply. Membership fees received in advance of the membership year to which they relate are recorded as deferred revenue.

Professional development revenue is recognized when the course is delivered. The liability is recorded as deferred revenue for the portion of course revenues collected but not yet delivered and passport revenue not yet used. The passport term runs from September 1 through August 31 of the following fiscal year.

Public practice fees are recognized as revenue in the year in which they apply and the amount collected are allocated proportionately over 12 months commencing September 1, first day of the licensing year, and the portion not yet earned is recorded as deferred revenue.

Discipline fines are recognized when their collection is assured and all of CPABC's internal processes and any known external appeals are complete.

Student annual dues are recognized as revenue in the year in which they apply. Student annual dues received in advance of the year to which they relate are recorded as deferred revenue.

Module fees are recognized when the courses are delivered. The liability for the portion of module fees collected but not yet delivered is recorded as deferred revenue.

Investment income includes interest income, dividends and realized and unrealized gains and losses.

Other revenue is recognized on an accrual basis as earned.

1. SIGNIFICANT ACCOUNTING POLICIES (continued)c) *Use of Estimates*

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingencies at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The most significant areas requiring management estimates and assumptions include the useful lives of equipment, leaseholds and intangible assets for calculating amortization; the determination of the deferred portion of Professional Development (PD) passport fees; the allocation of education program expenses from the CPA Western School of Business (CPAWSB); contingencies and the allocation of expenses to the appropriate functional category on the statement of operations.

d) *Short term investments*

Short-term investments consist of guaranteed investment certificates with maturity dates up to twelve months from the date of acquisition and the portion of fixed income fund that will be redeemed within the next fiscal year.

Guaranteed investment certificates are measured at amortized cost. Investments in pooled fixed income funds are initially recognized and subsequently measured at fair value, determined using market information. Transaction costs and net gains and losses arising from changes in fair value are immediately recognized in the statement of operations. Transaction costs are added to the initial acquisition cost for instruments carried at amortized cost.

e) *Investments*

Investments consist of pooled fixed income and equity funds, private asset and infrastructure funds which are initially recognized and subsequently measured at fair value, determined using market information. Transaction costs and net gains and losses arising from changes in fair value are immediately recognized in the statement of operations.

f) *Equipment, Leaseholds and Intangible Assets*

Equipment and leaseholds are recorded at cost. Amortization is calculated on a straight-line basis over the expected useful lives of the assets as follows:

Leasehold improvements	remaining term of lease
Office furnishings and equipment	five to ten years
CPABC member database	ten years
Computer equipment	three years
Practice review software	ten years
Website and software	three to seven years

Equipment, leaseholds and intangible assets are tested for impairment whenever events or changes in circumstances indicate that its carrying amount may not be recoverable. If any potential impairment is identified, the amount of the impairment is quantified by comparing the carrying value of the equipment, leaseholds, or intangible asset to its fair value or replacement cost. Any impairment of these assets is charged to income in the period in which the impairment is determined.

An impairment loss is not reversed if the fair value of the equipment, leaseholds or intangible asset subsequently increases.

All in \$000's

1. SIGNIFICANT ACCOUNTING POLICIES (continued)g) *Lease Inducements*

CPABC accounts for lease inducements received by deferring such amounts and amortizing them on a straight-line basis over the term of the lease.

h) *Controlled Entities*

Controlled not-for-profit entities are not consolidated in CPABC's financial statements as the bylaws and trust agreements of the entities specify that the entities' assets are to be used for specific purposes only and are not available to CPABC even in the event of the entities' dissolution. CPABC believes separate note disclosure of controlled entities provides a more meaningful presentation of CPABC's activities.

i) *Significantly Influenced not-for-profit organization*

The Board of Directors of CPAWSB, a not-for-profit organization, is comprised of the CEOs from the four western provinces. CPABC has 25% representation on the board of directors which meets the definition of significant influence over CPAWSB. CPABC is also one of four members of CPAWSB and CPABC's membership is not transferrable. Accordingly, no ownership interest of CPAWSB is reflected in the financial statements.

j) *Allowance for Doubtful Accounts*

Accounts receivable are reviewed on a monthly basis and are provided for when it is determined that the likelihood of collection is low.

k) *Donated Services*

CPABC and its members benefit greatly from donated services in the form of volunteer time for various activities. Since these services are not normally purchased by CPABC and because of the difficulty of determining their fair value, donated services are not recognized in these financial statements.

2. SHORT TERM INVESTMENTS

	2026	2025
Guaranteed investment certificates (GICs)	\$ 175	\$ 175
Pooled fixed income funds	530	2,292
Money market funds	5,165	5,048
Total short term investments	\$ 5,870	\$ 7,515

GICs have an effective interest rate of 2.57% (2025 – 3.40%) with a maturity date of November 2026 (2025 – November 2025). Fixed income funds include high grade corporate and government bonds.

Notes to Financial Statements

For the year ended March 31, 2026

All in \$000's

3. INVESTMENTS

	2026	2025
Pooled fixed income funds	\$ 10,611	\$ 8,843
Pooled equity funds	15,237	16,021
Private asset and infrastructure funds	3,089	3,039
Money market funds	456	467
US money market fund	4	4
Total investments	\$ 29,397	\$ 28,374

Pooled fixed income funds include high grade corporate and government bonds, with a varying mix between medium and longer term maturities. Equity funds are invested in Canadian and international securities holding publicly-traded common shares, and convertible securities. The Canadian and International portion of the portfolio was 63%, 37% respectively as of March 31, 2026 (2025 – 62%, 38%). The private infrastructure fund is invested in international private and diverse infrastructure projects.

4. INVESTMENT INCOME

	2026	2025
Interest and dividend income	\$ 1,102	\$ 1,135
Reinvested distribution from pooled funds	351	584
Realized gain on sale of investments	597	1,504
Unrealized gain on fair value of investments	774	278
Total investment income	\$ 2,824	\$ 3,501

5. EQUIPMENT AND LEASEHOLDS

	Cost	Accumulated Amortization	Net Book Value 2026	Net Book Value 2025
Harbour Centre leasehold improvements	\$ 2,943	\$ 1,912	\$ 1,031	\$ 1,244
Computer equipment	2,166	1,643	523	637
Office furnishings and equipment	794	645	149	193
Total equipment and leaseholds	\$ 5,903	\$ 4,200	\$ 1,703	\$ 2,074

6. INTANGIBLE ASSETS

	Cost	Accumulated Amortization	Net Book Value 2026	Net Book Value 2025
Practice review software	\$ 1,669	\$ 316	\$ 1,353	\$ 1,323
Website and software	1,340	1,030	310	327
CPABC member database	1,716	1,716	-	186
Total intangible assets	\$ 4,725	\$ 3,062	\$ 1,663	\$ 1,836

Notes to Financial Statements

For the year ended March 31, 2026

All in \$000's

7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2026	2025
Trade payables	\$ 865	\$ 4,965
Accrued liabilities and other	3,239	3,441
Government remittances	1,090	745
Total accounts payable and accrued liabilities	\$ 5,194	\$ 9,151

8. DEFERRED REVENUE

	2026	2025
Membership dues	\$ 22,629	\$ 14,939
Student annual dues and module fees	8,226	7,632
Public practice fees	1,946	1,864
Professional development	1,090	1,274
Other	56	59
Total deferred revenue	\$ 33,947	\$ 25,768

9. DEFERRED LEASE INDUCEMENTS

CPABC received leasehold inducements of \$2,063 to fund leasehold improvements for the Harbour Centre premises in 2015 and 2016. These inducements have been deferred and are being amortized on a straight-line basis over the term of the lease.

	2026	2025
Opening balance of deferred lease inducements	\$ 733	\$ 871
Leasehold inducement received from Harbour Centre	43	-
Current year amortization	(138)	(138)
Closing balance of deferred lease inducements	\$ 638	\$ 733

10. COMMITMENT AND CONTINGENCIES

- a) The lease term for Harbour Centre commenced August 1, 2015 and extends through to July 31, 2030 with two options to renew for two further 5-year terms. In addition to the minimum lease payments, CPABC is required to pay a portion of operating costs and property taxes of \$665 (2025 – \$645).

Minimum lease payments required under the terms of the Harbour Center lease are as follows:

2027	\$ 752
2028	752
2029	752
2030	752
2031	251
Total	\$ 3,259

Notes to Financial Statements

For the year ended March 31, 2026

All in \$000's

10. COMMITMENT AND CONTINGENCIES (continued)

- b) CPABC has issued statements of complaint and is involved with certain legal actions related to various matters arising from its regulatory process. The outcomes of these matters are not determinable, and the associated costs cannot be reasonably estimated. CPABC has no reason to expect that the ultimate disposition of any of these matters will have a material adverse impact on its financial position, results of operations or its ability to carry on any of its business activities.

11. INTERNALLY RESTRICTED NET ASSETS AND CAPITAL MANAGEMENT

CPABC's main objective when managing capital is to maintain financial flexibility in order to preserve its ability to meet financial commitments, including possible contingencies and unforeseen external events. CPABC has established criteria for sound financial management through the unrestricted net assets policy which sets an appropriate target range.

CPABC maintains a policy to internally restrict an amount equal to the net assets invested in equipment, leaseholds and intangible assets, net of leasehold inducements of \$638 (2025 – \$733).

In addition, the Board approved the following categories of internally restricted net assets:

- Strategic Opportunity Fund of \$1,860 (2025 – \$2,402), which is comprised of those resources the Board is restricting for projects that will benefit the profession and its members and students.
- Protection of the Public Reserve of \$2,500 (2025 – \$2,500), which is comprised of those resources restricted to fund significant disciplinary activities which protect the public.
- Fee Stabilization Fund of \$1,000 (2025 – \$1,000), which is comprised of those resources available to offset potential costs in order to minimize fluctuation in provincial member fees.

These internally restricted amounts are not available for any other purpose without prior approval from the Board. As of March 31, 2026, the following amounts remain internally restricted:

	2026	2025
Invested in capital & intangible assets	\$ 2,727	\$ 3,176
Strategic opportunity fund	1,860	2,402
Protection of the public reserve	2,500	2,500
Fee stabilization fund	1,000	1,000
Closing balance	\$ 8,087	\$ 9,078

	Internally Restricted					Unrestricted	Total Net Assets
	Invested Capital & Intangible Assets	Strategic Opportunity Fund	Protection of the Public Reserve	Fee Stabilization Fund	TOTAL Internally Restricted		
Net Assets, April 1, 2025	\$ 3,176	\$ 2,402	\$ 2,500	\$ 1,000	\$ 9,078	\$ 20,646	\$ 29,724
(Deficiency) Excess of revenue over expense	(927)	(542)	-	-	(1,469)	(252)	(1,721)
Net investments (Note 12)	478	-	-	-	478	(478)	-
Net Assets, March 31, 2026	\$ 2,727	\$ 1,860	\$ 2,500	\$ 1,000	\$ 8,087	\$ 19,916	\$ 28,003

Notes to Financial Statements

For the year ended March 31, 2026

All in \$000's

12. NET ASSETS INVESTED IN CAPITAL AND INTANGIBLE ASSETS:

- a) Net assets invested in capital and intangible assets are calculated as follows:

	2026	2025
Equipment and leaseholds	\$ 946	\$ 1,222
Intangible assets	1,781	1,954
	\$ 2,727	\$ 3,176

- b) Changes in net assets invested in capital and intangible assets is comprised of the following:

	2026	2025
Deficiency of revenue over expenses		
Amortization of equipment and leaseholds	\$ (679)	\$ (700)
Amortization of intangible assets	(386)	(462)
Amortization of deferred lease inducements	138	138
	\$ (927)	\$ (1,024)
Net investment in invested in capital and intangible assets:		
Purchase of equipment and leaseholds	\$ 390	\$ 687
Purchase of intangible assets	290	283
Proceed from lease inducements	(43)	-
Loss on write-off of equipment and leaseholds	(82)	-
Loss on write-off of intangible assets	(77)	-
Loss on disposal of leaseholds and intangible assets	-	(3)
	\$ 478	\$ 967

13. RELATIONSHIPS WITH OTHER ORGANIZATIONS

The transactions described below are measured at the exchange amount – the amount of consideration established and agreed to by the other parties.

- a)
- Chartered Professional Accountants of Canada (CPA Canada)**
- is the national body which supports Chartered Professional Accountants (CPA) in Canada.

In 2016, CPA Canada and the provincial, territorial and Bermudian CPA bodies established a Collaboration Accord that defined roles and governance processes for the unified profession going forward. Under these mechanisms, CPA Canada and the participating unifying provincial bodies undertook a series of projects to implement the CPA profession's strategic initiatives and to collaborate nationally. CPA Canada accumulated the related costs and invoiced the participating provincial bodies their proportionate share. In the prior year, the total costs were \$1,452 of which CPABC's share was \$148. These transactions were reflected in the appropriate cost function on the statement of operations.

On June 20, 2023, CPA Ontario and CPA Quebec announced their withdrawal from the Collaboration Accord with CPA Canada, effective December 20, 2024. As a result, beginning April 1, 2025, CPA Canada no longer accumulated national collaboration costs, and these costs were funded directly by the remaining participating parties. CPABC incurred \$31 for the year ended March 31, 2026 and the amounts are reflected in the appropriate cost function on the statement of operations.

On February 1, 2017, CPA Canada and the provincial bodies signed the Education Agreement which outlines the model to allocate costs and resulting net deficits or surplus for the national CPA pre-certification programs. Under this agreement, CPA Canada accumulated the related revenues and costs and distributes to the provincial bodies their proportionate share of the net payable totalling \$55 (2025 – \$1,173) of which CPABC's share is \$9 net deficit (2025 – \$180).

13. RELATIONSHIPS WITH OTHER ORGANIZATIONS (continued)

Subsequently, on October 28, 2025, the remaining parties, including CPABC, agreed to terminate the Collaboration Accord. The Termination Agreement is effective April 1, 2026 and included an amendment to the Education Agreement ensuring CPABC continued access to the existing national CPA pre-certification education programs.

The Termination Agreement also included the Standards and Guidance Agreement which outlines the new funding model, of which CPABC is a party, requiring participating provincial and territorial bodies to pay CPA Canada directly to support the continued development and maintenance of accounting and assurance standards. This agreement ensures that members and students of CPABC continue to have access to the Canadian Handbook. The funding of the development and maintenance of accounting and assurance standards was previously funded by the mandatory member dues that CPABC collected on behalf of CPA Canada.

For the fiscal year, CPABC collected mandatory member dues on behalf of CPA Canada totalling \$12,057 (2025 - \$11,938). As part of the Termination Agreement, effective April 1, 2026, CPABC will discontinue collecting national dues on behalf of CPA Canada as members will have the option of becoming a voluntary member of CPA Canada.

At March 31, 2026, a net amount of \$6 was owing from CPA Canada (2025 - \$4,537 was owed to CPA Canada).

- b) The **Chartered Professional Accountants of Yukon (CPA Yukon)** is administered by CPABC and administrative fees of \$49 (2025 - \$45) were charged to CPA Yukon for the services rendered. CPABC also runs practice review and licensing on behalf of CPA Yukon. Fees of \$26 (2025 - \$24) were charged by CPABC for services rendered in relation to practice review and licensing.

In 2023, CPABC and CPA Yukon signed a Memorandum of Understanding between the two organizations which outlines the agreement for CPABC to remit to CPA Yukon online and on-demand PD sales associated with CPA Yukon members less any direct costs. A payment was made by CPABC in the amount of \$13 (2025 - \$18).

- c) **CPA Insurance Plans West (CPAIPW)** administers benefit plans for members of the CPA bodies in British Columbia, Alberta, Saskatchewan, Manitoba, the Northwest Territories, and the Yukon. CPAIPW is a not-for-profit organization under the Income Tax Act. Each of the four western provinces, including CPABC, nominates two persons to serve on CPAIPW's eight-member board.

14. SIGNIFICANTLY INFLUENCED NOT-FOR-PROFIT ORGANIZATION

CPA Western School of Business (CPAWSB) is responsible for delivering pre-certification education to students in the four western provinces and the territories, in accordance with an agreement signed by the CPA bodies in Alberta, British Columbia, Saskatchewan, and Manitoba and CPAWSB effective September 29, 2015. Effective June 1, 2018, the western CPA provincial bodies approved changes relating to the governance structure of CPAWSB. The new Board of Directors of CPAWSB is comprised of the CEOs from the four western provinces. CPAWSB and the four western provinces signed an operating agreement effective April 1, 2019 whereby CPAWSB acts as an independent agent collecting revenue and incurring costs on behalf of the western provinces for delivery of the CPA Education Program.

On October 3, 2022 CPAWSB restructured its operations, became a new entity incorporated as a not-for-profit society. As a newly incorporated not-for-profit organization, the new CPAWSB purchased the net assets and assumed all existing contracts, including the operating agreement referred to above, from the previous organization. Thus, there is no change to the agency relationship with CPABC.

CPABC recognized \$21,253 (2025 - \$21,772) student annual dues and module fees as revenue of which of \$13,621 (2025 - \$13,756) was collected by CPAWSB on behalf of CPABC during the year and \$7,632 (2025 - \$8,016) was

All in \$000's

14. SIGNIFICANTLY INFLUENCED NOT-FOR-PROFIT ORGANIZATION (continued)

collected in the prior year. As of March 31, 2026, CPABC recorded \$8,226 (2025 – \$7,632) (note 8) as deferred revenue with a corresponding amount in accounts receivable, pertaining to student programs to be delivered on or after April 1, 2026.

Student annual dues and module fees deferred revenue	2026	2025
Opening balance	\$ 7,632	\$ 8,016
Collected during the year	21,847	21,388
Student annual dues and module fees recognized during the year	(21,253)	(21,772)
Closing balance	\$ 8,226	\$ 7,632

Education program costs of \$40,073 (2025 – \$38,848) were incurred by CPAWSB on behalf of the western provinces, of which \$19,064 (2025 – \$18,670) were allocated to CPABC.

At March 31, 2026, \$10,387 (2025 – \$10,708) was owing from CPAWSB.

15. CONTROLLED ENTITIES

All the entities noted below are controlled by CPABC as it appoints the members, directors and trustees that govern each entity. The accounts of the controlled entities noted below have not been consolidated in CPABC's financial statements, as the bylaws and trust agreements of these entities specify that the entities' assets are to be used for specific purposes only and are not available to CPABC even in the event of the entities' dissolution. It is believed that a separate note disclosure provides a more meaningful presentation of activities.

The transactions described below are measured at the exchange amount, being the amount of consideration, established and agreed to by the related parties. The summary financial statements of each entity have been provided.

- a) The **Chartered Professional Accountants' Education Foundation of British Columbia (CPAEF)** is a registered charity under the Income Tax Act. The CPAEF's mandate is to enhance the quality and quantity of students entering the CPA profession, sponsor relevant and practical research, and stimulate the ongoing educational experience of CPABC's members. CPAEF elects its board members from candidates recommended by CPABC.

At March 31, 2026, a net amount of \$23 was owing from CPAEF (2025 – \$5 owing from CPAEF).

During 2024, CPABC entered into a service agreement with CPAEF. Under the terms of the agreement, CPABC provides services to CPAEF to advance accounting education within the province of British Columbia. CPABC performs its obligations at arm's length and services rendered at fair market value. The total value of services rendered under this agreement for the year was \$213 (2025 – \$124).

- b) The **Benevolent Fund of the Chartered Professional Accountants of British Columbia (Benevolent Fund)** is a registered charity under the Income Tax Act. It was established to provide financial assistance to CPABC's members who are experiencing unusual financial hardships.

At March 31, 2026, an amount of \$4 was owing to the Benevolent Fund (2025 – \$11).

CPABC provides administrative and support services for the above entities without charge.

Notes to Financial Statements

For the year ended March 31, 2026

All in \$000's

15. CONTROLLED ENTITIES (continued)

Summarized Financial Information

	CPAEF		Benevolent Fund	
	2026	2025	2026	2025
Financial position				
Total assets	\$ 7,337	\$ 7,399	\$ 672	\$ 643
Total liabilities	47	42	6	9
Net assets	\$ 7,290	\$ 7,357	\$ 666	\$ 634
Results of operations				
Investment income earned during the year	\$ 651	\$ 691	\$ 57	\$ 57
Donations	48	39	9	19
Total revenue	\$ 699	\$ 730	\$ 66	\$ 76
Education funding, benevolence and expenses	\$ 766	\$ 554	\$ 34	\$ 65
(Deficiency) excess of revenues over expenses	\$ (67)	\$ 176	\$ 32	\$ 11
Cash Flows				
Operating	\$ (441)	\$ (254)	\$ 4	\$ (15)
Net investments acquired	581	187	-	-
Net (decrease) increase in cash	\$ 140	\$ (67)	\$ 4	\$ (15)

16. FINANCIAL INSTRUMENTS

CPABC's financial instruments consist of cash, accounts receivable, investments, and accounts payable and accrued liabilities.

Interest Rate Risk

CPABC mitigates the risk and volatility of the fair value of its fixed income investments caused by market interest rate fluctuations by investing in instruments with varying terms and maturity dates.

Currency Risk

CPABC mitigates the currency risk of its foreign bonds and equities by limiting its currency exposure and investing mostly in Canadian securities. The Canadian portion of the portfolio was 63% at March 31, 2026 (2025 – 62%).

Credit and Other Price Risk

CPABC has an investment policy that restricts the types and amounts of its eligible investments and requires dealing with highly rated counterparties. Risk and volatility of investment returns are mitigated through the diversification of investments within the pooled funds.

Notes to Financial Statements

For the year ended March 31, 2026

All in \$000's

17. ALLOCATION OF OVERHEAD COSTS

Expenses directly related to a functional area are charged to that area, including salaries and benefits, contractor costs and all other expenses. Overhead costs have been allocated to the various functional areas on the basis of estimated usage as follows:

- Expenses related to premises, including rent, maintenance and amortization – proportionately based on the office space used;
- Expenses related to general administration, including insurance, telephone and supplies – proportionately based on the number of staff; and
- Expenses related to information technology, including computer equipment and connectivity – proportionately based on the number of staff.

The overhead costs allocated per functional areas are as follows:

	2026	2025
Regulatory Affairs:		
Public practice registration and review	\$ 487	\$ 439
All other regulatory affairs	671	596
Administration support	945	863
Information technology	804	724
Professional development	655	590
Student recruitment and employer relations	566	528
Member services and engagement	556	565
External affairs and communications	525	467
Practical experience program	327	322
Governance and executive office	167	159
	\$ 5,703	\$ 5,253

18. SUBSEQUENT EVENT

Subsequent to year end, CPABC paid CPA Canada \$5,526 and \$1,976 in accordance with the Standards and Guidance Agreement and the Education Agreement, respectively.



CPA

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